### VALE DRAFT CORPORATE PLAN 2016 - 2020

### **HOUSING AND INFRASTRUCTURE**

### Through an ambitious housing strategy we will

- deliver the right balance of types and tenure of new homes to meet housing need and support economic growth
- develop a range of starter home and low cost home ownership initiatives, that provide entry points to home ownership
- ensure a good supply of affordable rented homes for those unable to buy
- promote self-build and custom build initiatives, ensuring land is made available for this purpose
- promote exemplar housing design through our planning policies
- work with developers and other partners to develop a protocol that will ensure high quality, sympathetic design across our district
- actively work to bring forward development where we see gaps in provision, using council resources and delivery vehicles as appropriate

### We will reduce homelessness by

- assisting households to remain in their home through mediation and enforcement of their rights to occupy
- providing a holistic housing advice service, in partnership with other agencies, to maximise the housing options for all households
- helping low income families to access affordable rented accommodation through Deposit Bonds, Rent-In-Advance loans and tenancy support

### We will tackle infrastructure challenges by

 providing funding towards work on temporary flood barriers in South Hinksey and for the investigation of options to manage flood risks at sites in Abingdon, including Hillview Road on the River Stert; St Helen's Mill on the River Ock and a more comprehensive scheme for the River Ock

- working with infrastructure partners to find solutions to flooding problems across the district
- maximising contributions from housing development towards road improvements and public transport, ensuring that funding is directed towards the most effective schemes
- seeking to maximise the amount of business rates income from our two Enterprise Zones towards infrastructure projects in Vale

### SUSTAINABLE COMMUNITIES AND WELLBEING

#### We will facilitate sustainable communities by

- supporting and resourcing the development of neighbourhood plans for our towns and villages
- supporting community groups and community events through our grants scheme
- assisting voluntary and community groups that provide important services to residents to attract volunteers

### We will increase participation in sport and leisure through

- continuous improvement programmes for our leisure centres and facilities
- investing in our parks and gardens, including Abbey Gardens and Wantage Park
- building a new leisure centre at Grove
- expanding the range and quality of activities at The Beacon in Wantage

#### We will continue to improve our environment by

- maintaining our position as a top-performing council on waste collection and recycling
- carrying out district-wide deep cleans of pavements and public footpaths
- tackling fly tipping by clearing fly tips quickly and taking tough action against the perpetrators

• working positively with developers and applicants through the planning process to minimise breaches of planning control that could otherwise lead to enforcement action

### **BUILDING AN EVEN STRONGER ECONOMY**

### We will create the right conditions for economic growth, so that businesses, residents and workers can prosper

- We will directly address matters that fetter growth within our control, such as housing supply and provision of affordable housing. We will work with partners to seek to overcome infrastructure bottlenecks that impact adversely on business competitiveness
- We will support enterprising small and medium sized businesses to grow, ensuring the right package of initiatives is available on demand, including the potential for business rate discounts
- We will work with UKTI, the Local Enterprise Partnership, business parks and others to ensure inward investment is maximised
- We will take a strong lead on delivery of our two Enterprise Zones in Science Vale, to maximise growth and inward investment and create high value jobs for residents. We will seek to capture the business rates growth from the Enterprise Zones for reinvestment in Vale
- We will invest in land and property where appropriate to achieve our corporate objectives

#### We will optimise employment opportunities by

- working with delivery partners to ensure a good supply of appropriate business premises for start-ups and small and medium enterprises
- ensuring the skills needs of our employers are identified and that training programmes are in place to provide a skilled labour force
- working with developers to introduce local apprenticeship and local workforce schemes that benefit our young people
- looking for opportunities to extend local development orders which simplify and speed up the planning process to encourage business growth in Vale

 supporting and encouraging business collaboration through the Vale4Business brand

### We will support tourism in Vale by

- promoting Vale as a must-see visitor and cultural destination, providing up to date information on amenities and events
- enabling the development of additional hotel accommodation to encourage more overnight visitors

#### We will ensure the success of our town centres by

- improving car parking by increasing the number of parking spaces where possible, refurbishing the Charter multi-storey car park in Abingdon, and maintaining the two-hour free parking period
- working with providers and partners to improve broadband access, mobile phone reception and public access to wi fi in our town centres
- securing the redevelopment of the West Way shopping centre area in Botley
- exploring the potential for redevelopment of the Charter area in Abingdon, building on the success of the Bury Street redevelopment
- expanding our Town Teams to support our thriving town centres of Wantage and Faringdon
- supporting the successful operation of the Abingdon Business Improvement District

### **RUNNING AN EFFICIENT COUNCIL**

# We will maintain high levels of resident satisfaction with how the council runs things by

- keeping council tax low
- continuing to work in partnership with South Oxfordshire district council to develop new ideas for improving service delivery including moving to a unitary council covering southern Oxfordshire
- continuing to reduce our operational costs, particularly energy costs, through efficiency measures

## ADDITIONAL TEXT TO BE ADDED AT THE END

In delivering on the commitments in this Corporate Plan we will provide fair and accessible services and employment opportunities that meet the needs of everyone, and positively promote inclusion, in line with the Equality Act.

The Council's agreed equality objectives are to:

- continue to improve physical access to council owned or leased buildings or land
- ensure new projects, policies or strategies, changes to services, and communication take account of the needs of all users
- increase our understanding of the communities we serve, through consultation, engagement and using existing evidence (e.g. census data) to inform the decisions we make
- continue to monitor the impact of our employment policies and practices to ensure all groups have access to employment opportunities
- support communities to deliver better outcomes for disadvantaged groups and encourage community cohesion
- seek to improve access to major new developments and town centres in South Oxfordshire and the Vale for people with disabilities, carers and older people